

**INFORME SOBRE EL PROGRAMA DE ORIENTACIÓN
REALIZADO EN LA SEDE DE LA OTAN** *(Bruselas, 1-3 de
julio de 2013)*

PARTICIPANTE: Gema Conde Martínez *(Diputada por
Burgos y Secretaria 1ª de la Comisión de Asuntos
Exteriores)*

Del 1 al 3 de julio de 2013 se desarrolló en Bruselas una nueva edición del Programa de Orientación que, con cierta periodicidad, organiza la Organización del Tratado Atlántico Norte.

Durante tres días, la Asamblea Parlamentaria de la Alianza Atlántica elabora un concienzudo, detallado y técnicamente avanzado programa para promover un profundo conocimiento de la Organización dirigido esencialmente a nuevos parlamentarios de los países miembros de la OTAN o del Consejo de Asociación Euro-Atlántico (28 miembros más 22 países asociados), en especial a aquellos parlamentarios que recientemente han entrado a formar parte de las Comisiones de Seguridad, Defensa o Asuntos Exteriores.

Igualmente, los miembros habituales de las delegaciones nacionales que forman parte de la Asamblea Parlamentaria de la OTAN están invitados a participar en este Programa con objeto de poder profundizar en el conocimiento de alguno de los diferentes temas que se desarrollan a lo largo de esos tres días con ponentes de primer nivel, así como para compartir su valiosa experiencia con el resto de participantes.

El desarrollo del programa provee a los participantes de una amplia, profunda y actual información al respecto del funcionamiento, procesos y políticas implementadas por la

Alianza Atlántica, facilitando además las relaciones y el intercambio de pareceres de los representantes de los países miembros, entre sí y con los países asociados, así como con otros Estados con los que la Alianza tiene una relación especial.

El objetivo del Programa no es únicamente la difusión del papel tradicional de la OTAN, sino promover una inquietud entre los parlamentarios de los diferentes países por las distintas iniciativas y actividades desarrolladas por la Organización, desde las más ampliamente conocidas y desarrolladas en mayor medida, hasta los nuevos retos que genera una Sociedad Internacional cambiante y plenamente globalizada.

Dos de los tres días de duración del programa se desarrollaron en la sede de los Servicios Centrales de la OTAN en Bruselas y el tercero en el SHAPE (Cuartel General o Supremo de la Alianza en Europa) situado en Mons (Bélgica).

En cuanto a los participantes, se enumeran a continuación las delegaciones de los países miembros presentes: Francia, Grecia, Holanda, Eslovenia y España. También hubo representación de los países asociados que se citan subsiguientemente: Armenia, Moldavia, Suecia y Ucrania. Igualmente acudieron, en calidad de invitados, parlamentarios de la Asamblea de Kosovo, así como distintos miembros de algunas delegaciones ante la OTAN.

En todas las actividades y conferencias, los participantes estuvimos acompañados por el Secretario General de la Asamblea Parlamentaria de la OTAN (David Hobbs) y su Secretaria General Adjunta Política (Ruxandra Popa), así como distintos miembros de su equipo a modo de coordinadores de las intensas jornadas.

Igualmente tuve la oportunidad de establecer contacto con representantes tanto diplomáticos como militares de la delegación española ante la OTAN, quienes me dieron a conocer su labor allí realizada y me trasladaron su disposición para facilitar cuanta información requiriese para el desarrollo de mi actividad parlamentaria.

Un amplio elenco de temas fueron tratados en profundidad por ponentes especializados en las distintas materias que se detallan a continuación:

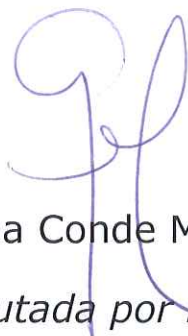
- Las estructuras y procesos de la OTAN.
- La agenda política habitual de la Alianza.
- Las operaciones de la Alianza Atlántica.
- La política y la planificación en Defensa.
- Los desafíos emergentes en Seguridad.
- Los retos en comunicación de la Alianza.
- La integración euro-atlántica y los países asociados de la OTAN.
- La OTAN en la era de la austeridad: "Smart Defense".
- La planificación en emergencias civiles y la respuesta ante desastres de esta naturaleza.
- Los procesos de generación de Fuerzas. Operaciones Globales de crisis y el centro de gestión de las mismas.
- Las operaciones especiales de la OTAN

Se adjuntan los programas con las actividades realizadas, el currículum de los ponentes intervinientes en las distintas presentaciones informativas y parte de la documentación

facilitada (la menos voluminosa, por una cuestión de economía de recursos) por si pudiera ser de interés.

Tras las interesantes jornadas se aprecia un giro de la Alianza Atlántica y un mayor interés por los países de la Europa Central y Oriental y los fronterizos con el continente asiático, quizá derivado de una mayor presencia, en estas jornadas formativas, de participantes de países pertenecientes a esa zona. He echado en falta una mayor información y preocupación por los desafíos y amenazas que puedan afectar a Europa provenientes de la inestabilidad del Sahel y el efecto contagio al norte de África.

Y para que conste, firmo en Madrid a 9 de julio de 2013



Gema Conde Martínez

(Diputada por Burgos)

013 NOP 13 E rev.4
Original: English



NATO Parliamentary Assembly

NATO ORIENTATION PROGRAMME

BRUSSELS, BELGIUM
1-3 JULY 2013

DRAFT PROGRAMME LIST OF PARTICIPANTS SPEAKERS BIOGRAPHIES

WITH THE SUPPORT OF NATO PUBLIC DIPLOMACY DIVISION
AND OF THE SWISS GOVERNMENT



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

NATO Parliamentary Assembly
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Tel: (32) 2 513 28 65 | Fax: (32) 2 514 18 47
www.nato-pa.int

NATO PA Contacts

Svitlana Smyetova +32 472 888 405
 Valérie Geffroy +32 473 931 961

Sunday 30 June Arrival of participants

Participants arrange their own transportation

Accommodation

Hotel Metropole
 Place de Brouckere 31
 1000 Brussels
 Tel: +32 2 214 24 25 or 26
 Fax: +32 2 218 02 40
 resa@metropolehotel.be

Evening

Free

Monday 1 July NATO Headquarters, Brosio Room

Participants must carry their passports at all times.

08:30-08:45 Registration of participants in the lobby of the Metropole hotel

08:45 Departure from the hotel by bus

09:30 Arrival at NATO HQ, security clearance
Please note that mobile phones and cameras are not permitted.

09:45 Welcome Remarks by **David Hobbs**, Secretary General of the NATO PA

09:50 The Role of the NATO Parliamentary Assembly by **Ruxandra Popa**, Deputy Secretary General for Policy, NATO PA

10:40 Coffee break

10:55 Understanding NATO's Structures and Processes by **Simon Lunn**, Senior Fellow, Geneva Center for Democratic Control of the Armed Forces (DCAF)

12:00 NATO's Current Political Agenda by **Dr. Jamie SHEA**, Deputy Assistant Secretary General, Emerging Security Challenges Division

12:50 Departure for lunch

13:00 Buffet Lunch at the NATO restaurant hosted by **Petr Lunak**, Deputy Head, Engagements Section, Public Diplomacy Division, with national representatives from the delegations and missions to NATO

14:30 Participants leave for the conference room

14:40	NATO'S Operations: Lessons learnt and the way ahead by Ambassador Stephen Evans , Assistant Secretary General, Operations Division
15:30	Defence Policy and Planning: new Challenges by Ambassador Hüseyin Diröz , Assistant Secretary General, Defence Policy and Planning Division
16:20	Concluding remarks
16:30	Bus departs for the Hotel Metropole
17:15	Arrival at hotel
17:30-18:30	Cocktail reception hosted by David Hobbs , Secretary General of the NATO PA Bar 31, Hotel Metropole

Tuesday 2 July NATO HQ, Brosio Room*Participants must carry their passports at all times.*

08:45	Departure from the Hotel Metropole by bus
09:30	Arrival at NATO HQ, Security Clearance <i>Please note that mobile phones and cameras are not permitted</i>
09:45	NATO'S Emerging Security Challenges by Dr. Detlef Puhl , Senior Advisor Communication, Emerging Security Challenges Division
10:30	NATO'S Communication Challenges by Ambassador Kolinda Grabar-Kitarović , Assistant Secretary General, Public Diplomacy Division
11:20	Coffee break
11:30	Euro-Atlantic Integration and NATO'S Partnerships by Jaroslav Skonieczka , Director, Euro Atlantic Integration and Partnerships Directorate, Political Affairs and Security Policy Division (PASP)
12:20	Participants leave for lunch (Voucher lunch at the NATO cafeteria)
13:40	NATO' in the Age of Austerity: Smart Defence by Patrick Auroy , Assistant Secretary General, Defence Investment Division
14:30	Civil Emergency Planning and Disaster Response by Günter Bretschneider , Head, Civil Emergency Planning Outreach Section and Director EADRCC (Euro-Atlantic Disaster Response Coordination Center), Operations Division
15:20	Coffee break

15:30	Dealing with the 21 st Century Crises: NATO's Role and Cooperation with Partners Ambassadorial Round Table Ambassador Artur Kuiko , Permanent Representative of Albania to NATO Ambassador Armen Yedigarian , Head, Armenian Mission to NATO Ambassador Ihor Dolhov , Head, Ukrainian Mission to NATO
16:40	Visit Evaluation (fill in the survey)
16:50	Concluding remarks
17:00	Departure by bus to the hotel
17:20	Arrival at the Metropole hotel
	Evening free

Wednesday 3 July Supreme Headquarters Allied Powers Europe (SHAPE), Eisenhower Conference Centre Room H-219

*Mobile phones, cameras and other electronic devices are not allowed inside the SHAPE Main Building. These belongings are to be left on the bus during the visit.
Please note that the briefings are not available for distribution.*

08:30	Departure from the Hotel Metropole by bus
09:30	Visitors arrive SHAPE Berlin Gate Met by Mrs Wout von Staden, Jeremie Thovex and Sergeant Panagiotia Plati, Protocol Staff Passport check and escorted by Military Police to SHAPE Main entrance Group Photo taken in front of the Main Building
	<i>Passes issued - Proceed to the Eisenhower Conference Centre, Room H-202</i>
10:00	Welcome Remarks by Mr. James Collins, USA NIC, CIMIC, Operations Directorate (OPi)
10:45	Coffee/tea break in the Protocol Lounge (H-211)
11:00	Briefing on Force Generation Process, presented by speaker <i>ibid</i> , Force Generation Branch, Comprehensive Crisis Operations and Management Centre (CCOMC)
11:30	Question & Answer Period, chaired by COS attended by: - Rear Admiral Ion Dumitragu, ROU N, Assistant Deputy Chief of Staff - Military Partnerships Directorate (MIP) - ACOS J5 - Colonel François Lebanc, Acting ACOS J6 - FOG Briefing

- Special Advisor to SACEUR SIA
- Mr Collins, USA NIC, CIMIC

12:15 Visitors depart SHAPE Main Entrance for SHAPE Club, escorted by Protocol

12:30 Stand-up Buffet Lunch in the Pathfinder Room, hosted by the NATO Parliamentary Assembly and attended by:

- COS, CDR NSHQ, ADCOS MIP, ACOS, Briefers
- National Military Representatives to SHAPE or their Deputies
- Partner Liaison Teams (PLT) to Military Partnerships Directorate

13:20 Depart SHAPE Club for NATO Special Operations Headquarters (NSHQ) escorted by Protocol

13:25 Welcome by Commander and Deputy Commander NSHQ
NSHQ Briefing

(Programme to be confirmed)

- NSHQ Medical Program Overview, presented by Lieutenant Colonel Daniel Irizarry, MEDAD, NSHQ
- Technical Exploitation Operations Overview/Demo, presented by Major Sean Lynch, J-11, NSHQ
- NSHQ Overview, presented by Mr Scott Morrison, Commander's Action Group (CAG), NSHQ

14:30 Depart SHAPE for Brussels via hired coach

Programme will end approximately at 15.30 (arrival in Brussels)

LIST OF PARTICIPANTS

MEMBER DELEGATIONS

France	Jean-Luc REITZER
Greece	Christos KARAGIANNIDIS
Netherlands	Georgios NTAVRIS
Slovenia	Raymond DE ROON (<i>Monday only</i>)
Spain	Aljosa JERIC
	Gema CONDE

ASSOCIATE DELEGATIONS

Armenia	Edmon MARUKYAN
Moldova	Koryun NAHAPETYAN
	Ion BUTMALAI
Sweden	Alexandru CIMBRICIUC
	Eva SONIDSSON
	Hans WALLMARK
Ukraine	Oleh OSUKHOVSKYI

PARLIAMENTARY GUESTS

Assembly of Kosovo	Aurora BAKALLI
	Bleta DELIU KODRA

DELEGATION STAFF

Denmark	Pernille DELEURAN
European Parliament	Hang NGUYEN KHANH
Ukraine	Ihor MYSYK
Assembly of Kosovo	Dhurata KRYEZIU

NATO PA INTERNATIONAL SECRETARIAT

David HOBBS, Secretary General	
Ruxandra POPA, Deputy Secretary General for Policy	
Svitlana SVETOVA, Head, Training Programmes	
Valérie GEFEROY, Co-ordinator, Training Programmes	
Helen CADWALLENDER, Head, Conference Service (<i>Monday only</i>)	
Heather MESSERA, Director, Defence and Security Committee (<i>Wednesday only</i>)	
Andrea PRETIS, Co-ordinator (<i>Wednesday only</i>)	
Iskra ANDREEVA, Research assistant	
Jan Ulrich GASPER, Research assistant	
David PRITCHARD, Research assistant	
Anca BREITAN, Research assistant (<i>Monday and Tuesday only</i>)	
Nathan GRISON, Research assistant (<i>Monday and Tuesday only</i>)	

INTERPRETERS

English – Russian	
Oleg DODON	
Ioulia GRIGORIEVA-MAES	



NATO Parliamentary Assembly

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SPEAKERS
Available Biographies
(Alphabetical order)



NATO Parliamentary Assembly

David Hobbs Secretary General

David Hobbs trained initially as a physicist at Manchester University and then completed a Master's Degree in War Studies at King's College, London.

After working in the UK civil service and the private sector he joined the staff of the Centre for Defence Studies at Aberdeen University where he published studies on intermediate-range nuclear forces and the renewal of the United Kingdom's independent nuclear deterrent force.

He joined the NATO Parliamentary Assembly – then the North Atlantic Assembly – in 1983 as Director of the Scientific and Technical Committee. He was appointed as Deputy Secretary General in 1997 and elected as Secretary General in 2007.

He was one of the key personnel involved in the Assembly's adaptation to the post-Cold War environment which included the integration of non-member parliaments into the Assembly's work.

In addition to his responsibilities at the Assembly, he served on the research advisory council of the Chemical and Biological Arms Control Institute and was chairman of the Euro-Atlantic Foundation, an NGO which provided IT assistance to parliaments.

Since 2009 he has been a member of the Senior Steering Group for NATO's Special Operations Headquarters.

Ruxandra Popa Deputy Secretary General for Policy

Ruxandra Popa was appointed as the Deputy Secretary General for Policy as of 1 March 2011. Before that, she was the director of the Committee on the Civil Dimension of Security since joining the NATO PA in August 2005.

In 2004-2005, Ms. Popa was a lecturer in International Law and International Relations at Sciences Po Paris (Nancy campus) and at the French Institut National des Langues et Civilisations Orientales. Previously, she worked as a research assistant with several international and European organisations and research centres, including the NATO PA, the Brookings Institution in Washington, and the European Parliament.

Ms. Popa earned a Master in Public Administration from Sciences Po Paris and one in International Law from the Sorbonne. She also studied at the Humboldt University in Berlin and worked for a member of the German Bundestag as part of the International Parliamentary Internship.

Ms. Popa is a national from France and Romania. She is fluent in English and German and has a basic knowledge of Spanish and Italian.



1998/1999) and the Institute of Higher Studies for National Defence (IHEDN, 51st session, Paris, 1998/1999). He is commander of the National Order of Merit, Officer of the Legion of Honour and holder of the Aeronautical Medal.

Patrick Auroy

Assistant Secretary General, Defence Investment Division

Lieutenant General (Armaments) Patrick Auroy was born on 30 April 1955 in Orléans (France). In October 2009 he took up the post of Deputy Director General of the DGA (Direction Générale de l'Armement), the armaments branch of the French MoD, which he served in the course of his successive professional duties.

He graduated from the Ecole Polytechnique (1975), the ENSAE (French Aeronautics and Space Academy 1980), and the EPNER (French Flight Test Crew Academy, 1981), and began his career as a helicopter flight test engineer responsible for certification at the DGA Flight Test Centre (CEV) in Brétigny – the flight technical authority in charge of military qualification and civil certification of aircraft, helicopters and all airborne systems (1981 to 1985). Following his appointment as Head of the Helicopter Test Branch, he completed the restructuring and merging of helicopter activities in Istres (1986).

In 1988 he moved to Paris and took over the technical management of the Franco-German Tiger Helicopter Programme at the DGA Directorate for Aeronautics.

Returning to Istres in late 1989, he was promoted to Flight Test Centre Technical Manager. In 1992 he was appointed as Technical Adviser (Aeronautics and International Affairs) to the Head of the DGA. In addition, in 1993 and 1994 he acted as MoD official representative within the Commission in charge of the White Paper on Defence and within the Mission for State Reform (economic sector) initiated by the Prime Minister.

He was Head of the CEV in Istres from 1994 to 1998.

In September 1999, he became Air Warfare Force System Architect at DGA headquarters in Paris, dealing with strategic studies in that field, and in particular in Air and Missile Defence. From 1999 to 2003 he was the French representative in the NATO Conference of National Armaments Directors (CNAD) Missile Defence Project Group (MDPG).

In 2002 he was appointed as Deputy Director of the Force System Architecture Department. In August 2004 he was promoted to the post of DGA Director for Force Systems and Trend Analysis and became a member of the DGA Executive Committee. In 2005, he was appointed as Director for Force Systems and Strategies, responsible for:

- preparing future capabilities - a part of the capability process led by the Joint Staff, defence policy on science, research and technology,
- international armaments cooperation, in particular through NATO and the EU, economic and industrial armaments issues.

Throughout this period, he supervised for the DGA the preparation and implementation works related to the French return to the NATO integrated command structure and those related to the French Presidency of the European Union. He was also involved in the 2008 White Paper on Defence and National Security.

He was deeply involved in the reform the DGA, and was promoted to the post of Deputy Director General on 9 October 2009. As in his previous posts, he assists or deputizes for the "Délégué Général pour l'Armement" as National Armaments Director and frequently participates in the NATO Conference of National Armaments Directors and in the European Defence Agency Steering Board.

Patrick Auroy is member of the board of ONERA (National Office for Aeronautics and Space Research), the CNES (National Space Agency) and the IHEDN (Institute of Higher Studies for National Defence). He studied at the Centre for Higher Armament Studies (CHEAr, 32nd session, 1995/1996), the Centre for Higher Military Studies (CHEM, 38th session,

Günter Bretschneider
Head, Euro Atlantic Disaster Response Co-ordination Centre (EADRCC)

Günter Bretschneider, has been working in NATO Civil Emergency Planning since June 2003. He was appointed Head of the Euro-Atlantic Disaster Response Coordination Centre in May 2005. The Centre is part of the Operations Division of NATO's International Staff at NATO Headquarters in Brussels.

Since its inauguration in 1998 the EADRCC has been involved in more than 50 operations of which about forty fall in Mr. Bretschneider's tenure. Most notably he dealt with NATO's support to Greece during the Summer Olympic Games in 2004, assistance to Indonesia after the tsunami, support to the United States in the wake of hurricane Katrina, the NATO Pakistan earthquake relief operation in 2005 and most recently, NATO's support to relief efforts after the devastating monsoon floods in 2010 in Pakistan.

Before joining NATO, he had worked for the Department of Peacekeeping Operations of the United Nations in New York, where he was in charge of logistical support for peace operations in Europe, the Middle East and Africa. He has a military background and has some 25 years of service in the German Air Force. He holds a degree in Aeronautical Engineering and has a Master of Science in Operations Research.

Ambassador Hüseyin Dirioz
Assistant Secretary General, NATO Defence Policy and Planning Division

Ambassador Hüseyin Dirioz is NATO's Assistant Secretary General for Defence Policy and Planning. He is the Secretary General's primary advisor on defence policy and planning issues and is a member of the Secretary General's senior management team.

The Defence Policy and Planning Division, which he directs and manages, has the lead on defence related issues such as defence transformation, defence capabilities, defence planning, logistics and missile defence.

The Division is responsible for developing political guidance for the implementation of NATO's new Strategic Concept, in particular to guide the work undertaken during the NATO Defence Planning Process, and is also responsible for the defence related aspects of cooperation between NATO and the EU, notably in the field of defence planning and capability development. In addition, the Division is responsible for the political-military and defence related aspects of cooperation with partners and International Organisations.

Ambassador Dirioz is a career diplomat who served his country for 30 years before he joined the NATO International Staff as Assistant Secretary General for Defence Policy and Planning on 18 October 2010.

He first joined the Turkish Ministry of Foreign Affairs in 1978 and served in Kabul and Strasbourg before attending the NATO Defence College in Rome in 1987/88. He then returned to the Ministry of Foreign Affairs for a further year before joining the Turkish Delegation to NATO for four years.

In 1993, Ambassador Dirioz joined the NATO International Staff as Head of the Defence Policy Section and in 1996 he returned to the Ministry of Foreign Affairs in Ankara. From 1998 to 2000 he was Minister-Counselor in the Turkish Embassy, Washington DC, and on his return he became the Spokesman for the Ministry of Foreign Affairs. From 2004 to 2008 he was Turkey's Ambassador to Jordan after which he returned to the Ministry in Ankara for a year before becoming the Chief Foreign Policy Advisor to the President of Turkey, Abdullah Gül.

Ambassador Dirioz is a graduate of Ankara University, where he studied Political Sciences, and the University of Virginia, where he gained his MA. Ambassador Dirioz is married to Sibel and they have two adult children.

Mr. Ihor Dolhov

Head, Ukrainian Mission to NATO

07.2010 - now Ambassador Extraordinary and Plenipotentiary of Ukraine in Belgium, Luxembourg and NATO
 02.2009 - 06.2010 - Ambassador at Large of the Department for Information Policy, Ministry of Foreign Affairs of Ukraine
 05.2008 - 02.2009 - Head of the Main Directorate for Foreign Policy, Secretariat of President of Ukraine
 01.2006 - 05.2008 - Ambassador Extraordinary and Plenipotentiary of Ukraine in the Federal Republic of Germany
 09.2004 - 01.2006 - Deputy Minister of Foreign Affairs of Ukraine
 04.2002 - 07.2004 - Ambassador Extraordinary and Plenipotentiary of Ukraine in the Republic of Turkey
 10.2001 - 04.2002 - Director of the Department for Policy and Security - Head of the Directorate for Political Analysis and Information, Ministry of Foreign Affairs of Ukraine
 12.2000 - 10.2001 - Deputy Head of the Main Directorate for Foreign Policy, the Presidential Administration of Ukraine
 11.1997 - 12.2000 - Deputy Head of the Department of Political Analysis and Planning, Ministry of Foreign Affairs of Ukraine
 1994 - 1997 pp. - Counselor, Embassy of Ukraine in Finland
 03.1992 - 03.1993 - First Secretary, Information Section, Ministry of Foreign Affairs of Ukraine
 1980 - 1992 - Assistant, the Department of the Russian Language and the Methodology of its Tuition as a Foreign Language, State T. Shevchenko University of Kyiv
 Born on 06/06/1957, in Slavuta, Khmelnytska Reg., Ukraine
 1980 - graduated from State T. Shevchenko University of Kyiv, philologist, lecturer, PhD in linguistics;
 Foreign languages: English, French
 Diplomatic rank
 Ambassador Extraordinary and Plenipotentiary.

Ambassador Stephen Evans

Assistant Secretary General, Operations Division

Ambassador Stephen Evans took up the post of Assistant Secretary General for Operations in August 2011 on secondment from the United Kingdom Diplomatic Service. He supports the North Atlantic Council and the Secretary General of NATO in the political direction and management of NATO's operational activities.

Stephen Evans joined the United Kingdom's Diplomatic Service in 1974 on completing a three-year Short Service Commission in the British Army. He worked as a Desk Officer in the Foreign and Commonwealth Office in London before being posted as Head of Chancery at the British Embassy in Vietnam in 1978. He returned to London in 1980, took up a Head of Section job in the FCO and then went abroad again two years later as First Secretary at the British Embassy in Thailand. Another spell at the FCO from 1986 to 1989 was followed by successive overseas postings as Head of Political Section at the Embassy in Turkey and Counsellor Economic at the British High Commission in Pakistan. In 1996, Stephen was seconded to the United Nations Special Mission to Afghanistan and was engaged in shuttle diplomacy to promote a ceasefire between the Taliban and the Northern Alliance. He rejoined the FCO in 1997, spent a year as Head of the Department dealing with the Organisation for Security and Co-operation in Europe and the Council of Europe, and headed South Asian Department from 1998 to 2001. In the aftermath of 9/11, Stephen ran the FCO Emergency Unit and re-opened the British Embassy in Afghanistan in November 2001, six days after the collapse of the Taliban regime. Stephen was promoted to ambassadorial rank in August 2002, serving as High Commissioner to Sri Lanka from 2002 to 2006 and as Ambassador to Afghanistan, NATO forces and other international partners on developing the comprehensive approach to building security. Stephen spent the academic year 2007-2008 at the University of Cambridge, gaining the degree of Master of Philosophy in Historical Studies. He then resumed his diplomatic career, serving as High Commissioner to Bangladesh from 2008 to 2011. Stephen is married to Sharon. They have three adult children - Juliette, Olivia and Nicholas. His interests include naval and military history, tennis and cycling.

Ambassador Kolinda Grabar-Kitarovic
Assistant Secretary General, Public Diplomacy Division

Ambassador Kolinda Grabar-Kitarovic took up her position as NATO's Assistant Secretary General for Public Diplomacy on 4 July 2011. Having previously served as Croatia's Minister of Foreign Affairs and European Integration and, more recently, as Ambassador of Croatia to the United States (2008 – 2011), Ambassador Grabar-Kitarovic is well-versed in Euro-Atlantic diplomacy and security issues.

Born in Rijeka, Croatia, Ambassador Grabar-Kitarovic holds a Master's degree in international relations from the Faculty of Political Science, University of Zagreb. She was also a Fulbright Scholar at the George Washington University and a Luksic Fellow at Harvard's Kennedy School of Government. She began her career in 1992 as an advisor to the International Cooperation Department of Croatia's Ministry of Science and Technology, moving on to become an advisor in the Foreign Ministry.

In 1995, Ambassador Grabar-Kitarovic became director of the Foreign Ministry's North American Department, and from 1997 to 2000, she worked as a diplomatic counselor and DCM at the Croatian Embassy in Canada. She then returned to the Foreign Ministry as Minister-Counselor.

In November 2003, Ambassador Grabar-Kitarovic was elected to the Croatian Parliament and in December 2003, she became the Minister of European Integration. She was sworn in as Croatia's Foreign Minister in February 2005, her central task being to guide the country into the European Union and NATO.

Ambassador Grabar-Kitarovic speaks Croatian, English, Spanish and Portuguese fluently. She is the first woman ever to be appointed Assistant Secretary General of NATO.

Ambassador Gabor Iklody
Assistant Secretary General, Emerging Security Challenges Division

Ambassador Gabor Iklody is NATO's Assistant Secretary General for Emerging Security Challenges. He is the Secretary General's primary advisor on emerging security challenges and their potential implications for the security of the Alliance and a member of the Secretary General's senior management team.

The Division, which he directs and manages, aims to provide a coordinated approach by the Alliance to the challenges of the 21st Century. These include terrorism, Weapons of Mass Destruction proliferation, cyber threats, as well as energy security challenges, including those posed by environmental changes. The Division will play an important role in the implementation of the new Strategic Concept, as well as in the development of a strategic analysis capability to enable the Alliance to better anticipate crisis situations and assess risks. The division also promotes security cooperation through a variety of programmes, in NATO, with Partner nations, and with other international organisations, as appropriate.

Ambassador Gabor Iklody has a distinguished record of public service. He joined the Hungarian Foreign Service in 1983 and has since then built up a long record in security policy and multilateral diplomacy, a large part of which he devoted to Euro-Atlantic integration.

Before taking up his new position at NATO, he worked as Political Director and State Secretary in charge of multilateral issues, a position he was appointed to in 2009, with the main focus being on Hungary's upcoming EU Presidency in the first half of 2011.

In the period between 1999 and 2009 he served two four-year terms in Scandinavia as Ambassador, first in Norway (accredited also in Iceland) and later in Sweden. In between the two (2003-2005) i.e. at the time when Hungary joined the European Union and got integrated into its work, he filled the position of Director General for European Political Cooperation in Budapest.

In 1996 he headed the Foreign Ministry's Security Policy and Arms Control Department and later, from 1997 through 1999 its NATO and WEU Department. This latter coordinated work on Hungary's NATO accession talks and ran, on behalf of the Government, a large public diplomacy campaign that led to a successful referendum on NATO membership in 1997.

From 1990 until the end of 1995, he worked in Vienna at the Hungarian CSCE/OSCE Mission, from 1992 as deputy head. He was part of the team negotiating and implementing the CFE treaty (was also a CFE inspector) and was responsible during the 1995 Hungarian OSCE Chairmanship for all activities related to the organization's field missions.

In 1989-90, after having returned from his first posting abroad in Romania (between 1986-89), he worked as private secretary to State Secretary Ferenc Somogyi. Ambassador Iklody is married to Ilona Iklody-Meisztler. They have two children.

Ambassador Artur Kuko

Permanent Representative of Albania to NATO

Born in Tirana 16.04.1962
1981-1985 University of Tirana, Faculty of Political Sciences, Graduate Specialist of Political Sciences
1985-1986 Post-University studies on International Relations
1987-1990 Researcher Institute of International Studies, Tirana, Albania
1991-1992 Director Department of European Affairs MFA of Albania
1992-1994 Ambassador to the Kingdom of Belgium and Luxembourg
1992-1997 Ambassador, Head of Mission of Albania to EU, Representative of Albania to North-Atlantic Cooperation Council
1997-2000 Ambassador, Head of Mission of Albania to NATO
2000-2002 General Director, General Department of Euro-Atlantic Integration MFA of Albania
January 2002 - August 2007 Ambassador Head of Mission of Albania to EU, Ambassador to Belgium and Luxembourg
August 2007 - March 2009 Ambassador, Head of the Albanian Mission to NATO
April 2009 - present Permanent Representative of Albania to NAC
Artur KUKO Holds a Master of Arts Degree in European Studies from the Catholic University of Leuven
Speaks English, Italian, French
Ambassador Kuko is married to Ms. Ermita Kuko and they have two sons.

Jamie Shea

Deputy Assistant Secretary General for Emerging Security Challenges

Previous NATO positions:

April 2003 - Aug. 2005 Deputy Assistant Secretary General for External Relations, Public Diplomacy Division
Oct. 2000 - Mar. 2003 Director of Information and Press
July 1993 - Sep. 2000 Spokesman of NATO and Deputy Director of Information and Press.
Jan. 1991 - July 1993 Deputy Head and Senior Planning Officer, Policy Planning Unit and Multilateral Affairs Section of the Political Directorate, NATO.
Speechwriter to the Secretary General of NATO. Drafter of NATO Ministerial communiqués and policy planning of Ministerial meetings.
Assistant to the Secretary General of NATO for Special Projects; most notably speechwriting, ghostwriting of articles, press releases, book chapters and official communiqués; advising Secretary General on political and military issues and on his public communications strategy.
Nov. 1988 - Jan. 1991 Head of External Relations Conferences and Seminars.
Feb. 1985 - Nov. 1988 Head of External Relations Conferences and Seminars.
Sep. 1982 - Feb. 1985 Head of Youth Programmes.
Oct. 1980 - Sep. 1982 Administrator in Council Operations Section of Executive Secretariat.

Current external, academic positions:

Professor, College d'Europe, Bruges
Lecturer, Brussels School of International Studies, University of Kent
Associate Professor of International Relations, American University, Washington DC;
Director of the Brussels Overseas Study Programme
Adjunct Associate Professor of International Relations, James Madison College, Michigan State University - Director of the MSU Summer School in Brussels.
External Advisor, Post-graduate curriculum development, University of Sussex.
Chair of Transatlantic Programme, Royal Holloway College, University of London.
Member of the Academic Advisory Council, Vespallus College, Brussels

Other professional and academic pursuits:

Regular lecturer and conference speaker on NATO and European security affairs and on public diplomacy and political communication and lobbying.
Associate Editor, Europe's World, Brussels-based journal on international affairs.
External examiner, candidates for PhD degree, London School of Economics, University of St Andrews, Department of War Studies, King's College, University of London, University of Kent, Canterbury and University of Iceland

Associations and memberships:

Member of the Advisory Board, Security and Defence Programmes, Chatham House
Member of the Policy Council, World Economic Forum, Geneva
Founder and Member of Board, Security and Defence Agenda, Brussels
Member of Advisory Council, European Policy Centre, Brussels
Board Member, Geneva Centre for Security Policy
External Associate, Centre for Defence and Security Studies, University of Manitoba, Winnipeg, Canada.
Member of the Advisory Board, Centre d'Etudes et de Perspectives Stratégiques, Paris.
Member of the Centre for European Policy Studies, Brussels.
Associate Member, Institut Royal des Relations Internationales, Brussels.
Member of the Advisory Council, Académie Diplomatique Internationale, Paris
Member, Policy Forum, London

Member of Advisory Board, Centre for Defence Studies, Tallinn, Estonia
Member of the Advisory Board, LSE Ideas Transatlantic Project
European Communicator of the Year (PR Week) 1999
International Who's Who and Debretts Director of Public Figures.

Education:

D.Phil. In Modern History from Oxford University (Lincoln College) 1981.
Thesis: "European Intellectuals and the Great War 1914-1918".
B.A. Hons. In Modern History and French from Sussex University 1977; First Class.

Languages:

English - mother tongue
French - fluent
Dutch, German, Spanish - good knowledge
Italian - working knowledge

Married, two children. Born 11 September 1953 in London (British citizen).

Jaroslav SKONIECZKA
Director, Euro-Atlantic Integration and Partnerships Directorate
Political Affairs and Security Policy Division

Education

1990-1995: Northern Illinois University, Ph.D. in Political Science
1981-1986: Warsaw University, M.A. in Political Science

Employment

2001 - Present: NATO International Staff, Senior Director, Integration, Partnerships and Cooperation Directorate, Political Affairs and Security Policy Division
1998 - 2001: Permanent Delegation of Poland to NATO: Minister Counsellor
1995-1998: Foreign Ministry of Poland, Head, NATO and WEU Department
1990-1995: Northern Illinois University, Department of Political Science, Instructor
1986-1990: Warsaw University, Institute of International Relations, Instructor

Personal

Born in 1962, married, four children

H.E. Mr. Armen YEDIGARIAN

Head, Armenian Mission to NATO

Education, training and academic courses attended

STATE POLYTECHNIC INSTITUTE, Yerevan, 1987 BS and MS in Cybernetics.

YEREVAN STATE UNIVERSITY, Yerevan, 1991-93 Graduate study in Applied Sociology.

GEORGE MASON UNIVERSITY, Fairfax, VA, USA, 1993-94 Institute for Conflict Analysis and Resolution, Visiting Fellow, Certificate of Completion. Awarded with USIP fellowship.

SALZBURG SEMINAR ON AMERICAN STUDIES, Salzburg, 1996 Certificate of Completion. Awarded with USA fellowship.

HARVARD UNIVERSITY, J.F. Kennedy School of Government, Black Sea Region Security Executive Program, Harvard, 2001 Certificate of Completion.

GEORGE C. MARSHALL European Center for Security Studies, Senior Executive Program on European Security, Garmish Partenkirchen, 2005. Certificate of Completion.

FOLKE BERNADOTTE ACADEMY, Facilitation of Dialogue Processes and Mediation Efforts Course, Sandö, Sweden, 2006. Certificate of Completion.

NATO DEFENSE COLLEGE, Generals, Flag Officers and Ambassadors Course # 2006/1, Rome, 2006 Certificate of Attendance

Experience

PERMANENT MISSION OF ARMENIA TO NATO, Ambassador, Head of Mission, Nov. 2010-

MINISTRY OF FOREIGN AFFAIRS, Department of Arms Control and International Security, Director, 2006-2010. Principle Counselor, 2005-2006.

EMBASSY OF ARMENIA IN USA, Washington, D.C. Deputy Chief of Mission, Envoy Extraordinary Minister Plenipotentiary, 2001-2005.

MINISTRY OF FOREIGN AFFAIRS, Department of the Americas, Director, 2000 - 2001.

EMBASSY OF ARMENIA IN CANADA, Ottawa, First Secretary and Consul, 1999 - 2000
Second Secretary and Consul, 1997- 1999 Charge d'Affaires ad Interim, 1997 (April-October).

MINISTRY OF FOREIGN AFFAIRS, USA & Canada Department, Third Secretary, 1994-96, Second Secretary 1996-97, Member of Armenia's negotiating team to the OSCE Minsk Group Nagorno Karabakh peace process, 1994-95.

DEPARTMENT OF SOCIOLOGY, YEREVAN STATE UNIVERSITY, Assistant Professor, 1994-1997. Taught courses on Nationalism and Ethnic Conflict, Conflict Analysis Intro, Conflict Termination, Negotiation Processes. One of the founders of the Conflict Analysis and Resolution university teaching program in Armenia.

CENTER FOR STUDY OF PUBLIC OPINION, Moscow, 1988-91 Deputy Director of the Armenian branch. Managed several projects, including on political and socio-economic issues.

SOYUZ GAS PROJECT INSTITUTE, Yerevan, 1987-88 Engineer, gas pumping station monitoring and equipment. Promoted to the position of department manager within eight months.

Personal

Born December 16, 1965, Yerevan, Armenia. Fluent in English and Russian. Hobbies include studying diplomatic and military history, swimming and hiking. Married to Irina Sargsyan, has two daughters.

Other

Recipient of the Presidential Recognition Award of 2008 and the Foreign Minister's Recognition Award of 2009



Simon Lunn
Senior Fellow, Geneva Centre for Democratic Control of the Armed Forces
(DCAF)

Simon Lunn was Secretary General of the NATO Parliamentary Assembly from 1997 until Dec. 2007, following eight years as the Deputy Secretary General. During this time, he initiated and directed the Assembly's outreach program for the parliaments of Central and Eastern Europe.

From 1983 to 1988 he was Head of the Plans and Policy Section on NATO's International staff, involved in all aspects of defence planning and in the preparations for the CFE negotiations. From 1982-1983 he was as an advisor in the Cabinet of the President of the European Parliament; from 1981-82 a Research Fellow at the RIIA (Chatham House) and in 1979-81 an analyst at the Congressional Research Service, the Library of Congress, Washington DC. He prepared numerous reports for Congress, including burden sharing in NATO and INF modernisation and arms control. From 1973-1978 he was Director of the Military Committee of the North Atlantic Assembly.

He has a B.A. (Hons.) in History from the University of Wales and an M.A. in War Studies from Kings College, University of London, where he also did research from 1971-1973. From 1960-1962 he was an officer cadet at the Royal Military Academy Sandhurst and then a subaltern in the Royal Artillery from 1962-1965.

He is a member of IISS, RIIA and RUSI and an Associate Fellow at the Geneva Centre for Security Policy.

He has written widely on NATO, nuclear and arms control issues, civil military relations and the role of parliaments in defence and security.



*Visit to SHAPE by the
NATO Parliamentary Assembly
"NATO Orientation Programme"
on Wednesday, 3rd July 2013*



Programme

- 0830 - Depart Hotel, 1000 Brussels in hired coach
- 0930 - Visitors arrive SHAPE Berlin Gate
- Met by Mrs Wout von Staden, NLD NIC, and PO² Jeremie Thovex, FRA N, Protocol Staff
 - Passport check, passes issued and escorted by Military Police to SHAPE Main Entrance
 - Proceed to Eisenhower Conference Centre, Room H-219
- 1000 - Welcome Remarks by Rear Admiral Danilo Balzano, ITA N, ACOS J3, Operations Directorate (OPI)
- 1005 - Briefing: "ACO General Brief", presented by Mr James Collins, USA NIC, CIMIC, OPI
- 1045 - Coffee/tea break in the SACEUR's Mess
- 1100 - Briefing on Force Generation Process, presented by Commander Timothy Green, GBR N, Force Generation Branch, Comprehensive Crisis Operations and Management Centre (CCOMC)
- 1130 - Question & Answer Period, chaired by Major General Michelle Johnson, USA AF, Deputy Chief of Staff, Operations Directorate (DCOS OPI), attended by:
- Rear Admiral Ion Dumitraşcu, ROU N, Assistant Deputy Chief of Staff Military Partnerships Directorate (MIP)
 - Rear Admiral Balzano, ITA N, ACOS J3
 - Captain Gianluca Massucco, ITA N, Deputy ACOS J5
 - Colonel François Leblanc, FRA A, Acting ACOS J6
 - Commander Green, GBR N, CCOMC
 - Mrs Marilee Wilson, USA Civ, Special Advisor to SACEUR, Office of the Strategic and International Affairs Advisor to SACEUR (SIA)
 - Mr Collins, USA NIC, CIMIC
- 1215 - Visitors depart SHAPE Main Entrance for SHAPE Club, escorted by Protocol
- 1225 - Stand-up Buffet Lunch in the Pathfinder Room, hosted by the NATO Parliamentary Assembly (NPA) and attended by:
- Major General Johnson, USA AF, DCOS OPI
 - Rear Admiral Ion Dumitraşcu, ROU N, Assistant Deputy Chief of Staff Military Partnerships Directorate (ADCOS MIP)
 - Captain Gianluca Massucco, ITA N, J5

- Colonel François Leblanc, FRA A, J6
- Commander Green, GBR N, CCOMC
- Mr Collins, USA NIC, CIMIC

As well in attendance NMRs and PLTs as follows:

- Brigadier General Olivier Pougin de la Maisonneuve, FRA A, National Military Representative of France to SHAPE (FRA NMR to SHAPE)
- Brigadier Milan Obreza, SVN A, NMR of Slovenia to SHAPE
- Colonel Juan Del Vas, ESP AF, Deputy NMR of Spain to SHAPE
- Colonel Apostolos Chortis, HAF, representing NMR of Greece
- Colonel Ivan Ene, MDA A, Moldovan Partner Liaison Officer to MIP
- Colonel Andriy Yakovenko, UKR A, Ukrainian PLT to MIP
- Major Gevorg Martirosyan, ARM A, Armenian PLT to MIP

- 1315 - Depart SHAPE Club for NATO Special Operations Headquarters (NSHQ) Building 915, escorted by Protocol
- 1325 - Welcome Remarks by Vice Admiral Sean A. Pybus, USA N, Commander NSHQ
- 1330 - NSHQ Overview, provided by Mr Scott Morrison, USA Civ, Commanders Action Group, NSHQ
- 1425 - Visitors depart NSHQ and exit the SHAPE domain en route for Brussels



WHAT IS NATO?

The North Atlantic Treaty Organization is one of the world's major international institutions. It is a political and military alliance that brings together 28 member countries from Europe and North America.

These countries meet to cooperate in the field of security and defence. In this respect, NATO provides a unique link between these two continents for political and security cooperation.



PROTECTING PEOPLE

We often take it for granted that we can walk around freely in a safe and economically stable environment. Security in all areas of everyday life is key to our well-being.

FORGING PARTNERSHIPS

Establishing dialogue and cooperation is crucial for peaceful relations and deeper international understanding.

NATO provides a unique opportunity for member and partnership countries to consult on security issues to build trust and, in the long run, help to prevent conflict.

Through practical cooperation and multilateral initiatives, countries are facing new security challenges together.

COMBATING NEW THREATS

As the nature of threats changes, so must the methods of preserving peace. NATO is reorienting its defence capabilities towards today's threats. It is adapting forces and developing multinational approaches to deal with terrorism, failed states and other security threats such as weapons of mass destruction.

BUILDING PEACE & STABILITY

The benefits of stability can be enjoyed simultaneously by many parties.

It is crucial to stabilise regions where tensions pose security threats. This is why NATO takes an active role in crisis-management operations, in cooperation with other international organisations.



WHAT DOES NATO DO?

NATO is committed to protecting its members through political and military means. It also encourages consultation and cooperation with non-NATO countries in a wide range of security-related areas such as defence reform and peacekeeping.

Through its discussions and partnerships, NATO contributes to preventing conflicts within and beyond the frontiers of its member countries.

It promotes democratic values and is committed to the peaceful resolution of

disputes. If diplomatic efforts fail, it has the military capacity needed to undertake crisis-management and peacekeeping operations alone or in cooperation with other countries and international organisations.

NATO also has a third dimension which consists of activities in the area of civil emergency planning, helping Allies and partners to cope with disasters, as well as to promote cooperation in the field of science and the environment.

HOW DOES NATO WORK?

Each member country has a permanent delegation at NATO's political headquarters in Brussels. It is headed by an ambassador, who represents his/her government in the Alliance's consultation and decision-making process.

The North Atlantic Council is the most important political decision-making body within the Organisation. It meets at different levels and is chaired by the Secretary General of NATO who helps members reach agreement on key issues.

All decisions within each of NATO's committees are reached by consensus. A "NATO decision" is therefore the expression of the collective will of all member countries.

NATO has very few permanent forces of its own. When an operation is agreed by the North Atlantic Council, members contribute forces on a voluntary basis. These forces return to their countries once the mission is completed.

It is the role of the military command structure to coordinate and conduct these operations. This structure consists of headquarters and bases located in different member countries.

NATO's day-to-day activities, civil and military structures and security investment programmes are funded through common budgets to which member governments contribute in accordance with an agreed cost-sharing formula.



MEMBER AND PARTNER COUNTRIES

signing of the North Atlantic Treaty on 4 April 1949

MEMBER COUNTRIES (+DATES OF ACCESSION)

Albania - 2009	Lithuania - 2004
Belgium - 1949	Luxembourg - 1949
Bulgaria - 2004	Netherlands - 1949
Canada - 1949	Norway - 1949
Croatia - 2009	Poland - 1999
Czech Republic - 1999	Portugal - 1949
Denmark - 1949	Romania - 2004
Estonia - 2004	Slovakia - 2004
France - 1949	Slovenia - 2004
Germany - 1955	Spain - 1982
Greece - 1952	Turkey - 1952
Hungary - 1999	United Kingdom - 1949
Iceland - 1949	United States - 1949
Italy - 1949	
Latvia - 2004	

PARTNERSHIP FOR PEACE (PFP) COUNTRIES

Armenia	Russia
Austria	Serbia
Azerbaijan	Sweden
Belarus	Switzerland
Bosnia and Herzegovina	Tajikistan
Finland	the former Yugoslav
Georgia	Republic of Macedonia*
Ireland	Turkmenistan
Kazakhstan	Ukraine
Kyrgyz Republic	Uzbekistan
Malta	
the Republic of Moldova	
Montenegro	

MEDITERRANEAN DIALOGUE COUNTRIES

Algeria	Mauritania
Egypt	Morocco
Israel	Tunisia
Jordan	

ISTANBUL COOPERATION INITIATIVE COUNTRIES (ICI)















Bahrain
Kuwait
Qatar
United Arab Emirates

GLOBAL PARTNERS

Afghanistan
Australia
Iraq
Japan
Mongolia
New Zealand
Pakistan
Republic of Korea

*Turkey recognizes the Republic of Macedonia with its constitutional name.

Associate Delegations





Russian Federation	10	
Ukraine	8	
Austria	5	
Azerbaijan	5	
Serbia	5	
Sweden	5	
Switzerland	5	
Finland	4	
Georgia	4	
Armenia	3	
Bosnia and Herzegovina	3	
Moldova	3	
Montenegro	3	
the former Yugoslav Republic of Macedonia*	3	

14 66

European Parliament Delegation








	10	
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Regional Partner and Mediterranean Associate Member Delegations

Algeria	3	
Morocco	3	
Israel	3	
Jordan	3	

4 12

Parliamentary Observer Delegations

Australia	2	
Egypt	2	
Japan	2	
Kazakhstan	2	
Palestinian Legislative Council	2	
Tunisia	2	
South Korea	2	

7 14

Inter-parliamentary Assembly Delegations

OSCE PA	2	
PACE	2	
	2	

Committees, Sub-Committees and Working Groups

Committee on the Civil Dimension of Security (CDS)

Sub-Committee on Democratic Governance (CDSDG)

Defence and Security Committee (DSC)

Sub-Committee on Future Security and Defence Capabilities (DSCFC)
Sub-Committee on Transatlantic Defence and Security Co-operation (DSCTC)

Economics and Security Committee (ESC)

Sub-Committee on East-West Economic Co-operation and Convergence (ESCEW)

Sub-Committee on Transatlantic Economic Relations (ESCTER)

Political Committee (PC)

Sub-Committee on NATO Partnerships (PCNP)
Sub-Committee on Transatlantic Relations (PCTR)

Science and Technology Committee (STC)

Sub-Committee on Energy and Environmental Security (STCEES)

Mediterranean and Middle East Special Group (GSM)

NATO-Russia Parliamentary Committee (NRPC)

Ukraine-NATO Inter-parliamentary Council (UNIC)

Georgia-NATO Inter-parliamentary Council (GNIC)

+

Members of the Bureau of the Assembly

President

Hugh BAYLEY (United Kingdom)

Vice-Presidents

Daniel BACQUELAINE (Belgium)
Cheryl GALLANT (Canada)
Nicole AMELINE (France)
Dr Karl A. LAMERS (Germany)
Julio MIRANDA CALHA (Portugal)

Treasurer

Pierre Claude NOLIN (Canada)

Secretary General

David HOBBS (United Kingdom)



NATO Parliamentary Assembly

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E-mail: press@nato-pa.int
Web site: www.nato-pa.int

EN

Dialogue
Transparency
Partnership



NATO Parliamentary Assembly
www.nato-pa.int

* Turkey recognises the Republic of Macedonia with its constitutional name

The Role of the Assembly

Founded in 1955, the NATO Parliamentary Assembly (NATO PA) serves as the consultative inter-parliamentary organisation for the North Atlantic Alliance.

Bringing together members of parliaments throughout the Atlantic Alliance, the NATO PA provides an essential link between NATO and the parliaments of its member nations, helping to build parliamentary and public consensus in support of Alliance policies.

At the same time, it facilitates parliamentary awareness and understanding of key security issues and contributes to a greater transparency of NATO policies. Crucially, it helps maintain and strengthen the transatlantic relationship, which underpins the Atlantic Alliance.

Since the end of the Cold War the Assembly has assumed a new role by integrating into its work parliamentarians from those countries in Central and Eastern Europe and beyond who seek a closer association with NATO. This integration has provided both political and practical assistance and has contributed to the strengthening of parliamentary democracy throughout the Euro-Atlantic region, thereby complementing and reinforcing NATO's own programme of partnership and co-operation.

The headquarters of the Assembly's 30-strong International Secretariat staff members is located in central Brussels.

How the Assembly works

The NATO PA consists of 257 delegates from the 28 NATO member countries. Delegates from 14 associate countries; the European Parliament; 4 Regional partner and Mediterranean associate member countries; as well as parliamentary observers from 7 other countries and 3 inter-parliamentary assemblies also take part in its activities.

The Assembly's governing body is the Standing Committee, which is composed of the Head of each member delegation, the President, the Vice-President, the Treasurer and the Secretary General.

The International Secretariat under its Secretary General, is responsible for all administration and the bulk of research and analysis that supports the Assembly's Committees, Sub-Committees and other groups.

The five Committees are: Civil Dimension of Security; Defence and Security; Economics and Security; Political, Science and Technology. They are charged with examining all major contemporary issues in their fields. Other Assembly bodies include the Mediterranean and Middle East Special Group to enhance parliamentary dialogue and understanding with countries of the Middle East and the North African region, the Ukraine-NATO inter-parliamentary Council, the Georgia-NATO inter-parliamentary Council, the NATO-Russia Parliamentary Committee where the leaders of the member delegations and those of the Russian Federal Assembly meet in an "at 29" format.

The Committees and Sub-Committees produce reports, which are discussed in draft form at the Assembly's Spring Session. The reports are then revised and updated for discussion, amendment and adoption at the Assembly's Annual Session in the Autumn.

At the Annual Session, the Committees also produce policy recommendations - which are voted on by the full Assembly and forwarded to the North Atlantic Council. As well as meetings during Sessions, the Committees and Sub-Committees meet several times a year in member and associate nations where they receive briefings from leading government and parliamentary representatives, as well as senior academics and experts.

Financing

The Assembly is directly funded by member parliaments and governments, and is financially and administratively separate from NATO itself.

The Rose-Roth Programme

A central part of the Assembly's work is the Rose-Roth Programme of partnership and co-operation - initially with Central and Eastern European countries but subsequently throughout the Euro-Atlantic region. This programme seeks to assist partner countries, mainly in the Balkans and the South Caucasus, through a challenging transition process, which involves the implementation of difficult political and economic reforms.

The Rose-Roth Programme involves a series of seminars focused on regional and topical security issues and training programmes for parliamentary staff and members of Parliament. The aim is to enhance parliamentary awareness, build contacts and provide experience and expertise. Particular attention is paid to promoting the principle of the democratic control of armed forces and to the development of effective parliamentary oversight of defence and the military.

The New Parliamentarians Programme

The New Parliamentarians Programme is focused primarily on young or newly elected members of parliament from NATO and Euro-Atlantic Partnership Council (EAPC) nations, as well as those newly assigned to security or foreign affairs responsibilities. The programme aims at providing an in-depth overview of the functioning and policies of NATO and SHAPE as well as of the Alliance's evolving relationships with its many partners. The Programme was launched in 2000 and is held annually in Brussels.

The Parliamentary Transatlantic Forum

In 2001, growing concern about the apparent drift in transatlantic attitudes, perceptions and policies, prompted the Assembly's Standing Committee to instigate a "Parliamentary Transatlantic Forum" to help identify the precise nature of the divergence in transatlantic thinking and to explore ways in which these differences could be redressed. The programme includes discussions with senior US administration figures and academic experts.

The Forum is held annually in Washington DC in co-operation with the National Defense University and the Atlantic Council of the United States.

The Mediterranean and Middle East Special Group*

In the context of its outreach activities, the Assembly created in 1995 a Mediterranean Special Group with the aim of opening a political dialogue with legislators from countries of the Middle East and North Africa (MENA). The programme gradually expanded and the Assembly has now established relations at various levels with the Parliaments of nine countries of the southern and eastern Mediterranean: Algeria, Cyprus, Egypt, Israel, Jordan, Malta, Morocco, Tunisia, Mauritania, as well as with the Palestinian Legislative Council. Preliminary contacts have recently been established with some countries of the Gulf.

* Formerly referred to as the Mediterranean Special Group





























The yearly activities of the Group include a visit to one of the Regional partner and Mediterranean associate member countries, and two seminars, one of which is held in Naples, in co-operation with the Italian Parliament. These meetings seek to enhance parliamentary awareness of the problems of the region, promote a political dialogue between parliamentarians, and ultimately provide experience and expertise to legislators from Maghreb and Middle East countries.

Sessions

Two sessions are held each year - in the Spring and Autumn ('Annual') - in different countries.

2013	
Spring Session:	Luxembourg, 17 - 20 May
Annual Session	Croatia, Dubrovnik, 11 - 14 October
2014	
Spring Session	Vilnius, Lithuania, 23 - 26 May
Annual Session	The Hague, Netherlands, 21 - 24 November

Membership of the Assembly

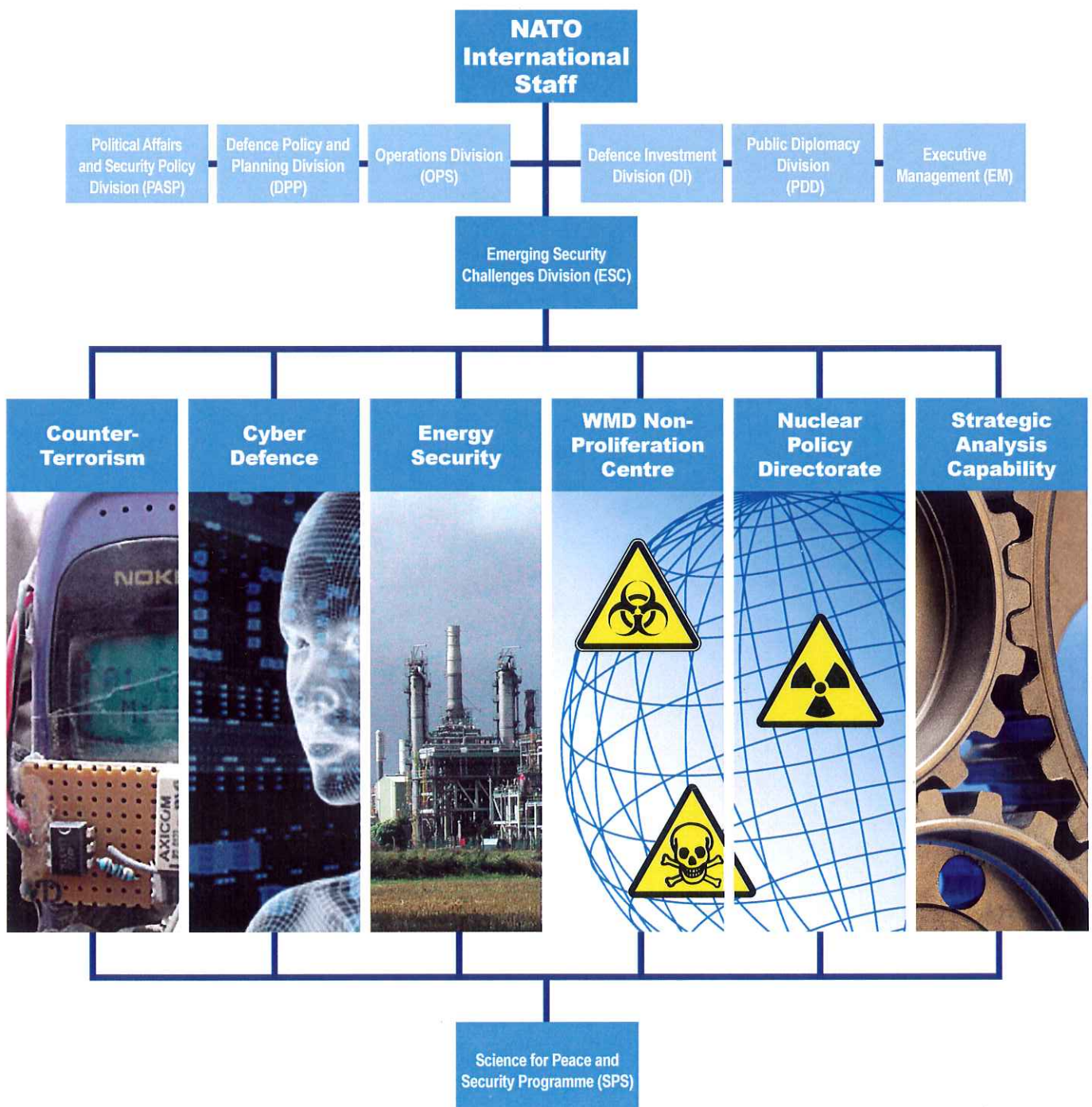
Member States	Delegates	Member Delegations
United States	36	
France	18	
Germany	18	
Italy	18	
United Kingdom	18	
Canada	12	
Poland	12	
Spain	12	
Turkey	12	
Romania	10	
Belgium	7	
Czech Republic	7	
Greece	7	
Hungary	7	
Netherlands	7	
Portugal	7	
Bulgaria	6	
Denmark	5	
Norway	5	
Slovakia	5	
Croatia	5	
Lithuania	4	
Albania	4	
Estonia	3	
Iceland	3	
Latvia	3	
Luxembourg	3	
Slovenia	3	
28	257	

NEW CHALLENGES - NEW NATO

Emerging Security Challenges (ESC) Division

Raise awareness regarding the emerging challenges:

- Give emerging challenges a prominent place in NATO's key documents (Strategic Concept, Political Guidance)
- Ensure a foothold for new challenges in NATO's International Staff (ESC Division)



January 2012

Strategic Analysis Capability

...anticipate, assess, advise

Helps to anticipate and perform medium-term (6-24 months) assessments of potential crisis situations and their possible implications for the Alliance, and develop insights to inform policy-making. SAC is neither an intelligence body nor a planning staff. It is an interface between intelligence analysis on the one hand, and policy and decision-making on the other.

Counter-Terrorism Section

...adapting to the threat of terrorism

Coordinates counter terrorism and counter insurgency-related efforts across the Alliance. Deals with asymmetric threats and the different aspects of force protection and capability development. Enhances our dialogue and cooperation with partner nations and international organisations on these issues.

Cyber Defence Section

...defending the networks

Leads NATO's efforts to protect the Alliance against cyber attacks. Assists Allies in improving their ability to recover and facilitates the development of capabilities aimed at effective detection and deterrence.

Science for Peace and Security (SPS) & Partnership Cooperation

...solutions through science

Develops joint security-related civil science and technology cooperative projects with partners. Works to apply best scientific and technical expertise to problem solving for security challenges of mutual concern to NATO Allies and partners.

Nuclear Policy Directorate

...deterring threats against the Alliance

Assists in the development of all matters of nuclear policy and strategy. Prepares meetings of the Nuclear Planning Group (NPG) at different levels. Develops public information on NATO's nuclear strategy and posture. Prepares and supports relevant NATO-Russia Council (NRC) activities.

WMD Non-Proliferation Centre

...strengthening arms control, disarmament and non-proliferation

Promotes a common understanding on challenges posed by WMD and their means of delivery and seeks to enhance cooperation and coordination of all WMD-related defence and political activities at NATO. Supports defence efforts to improve preparedness and improve intelligence and information sharing amongst Allies on WMD and proliferation issues.

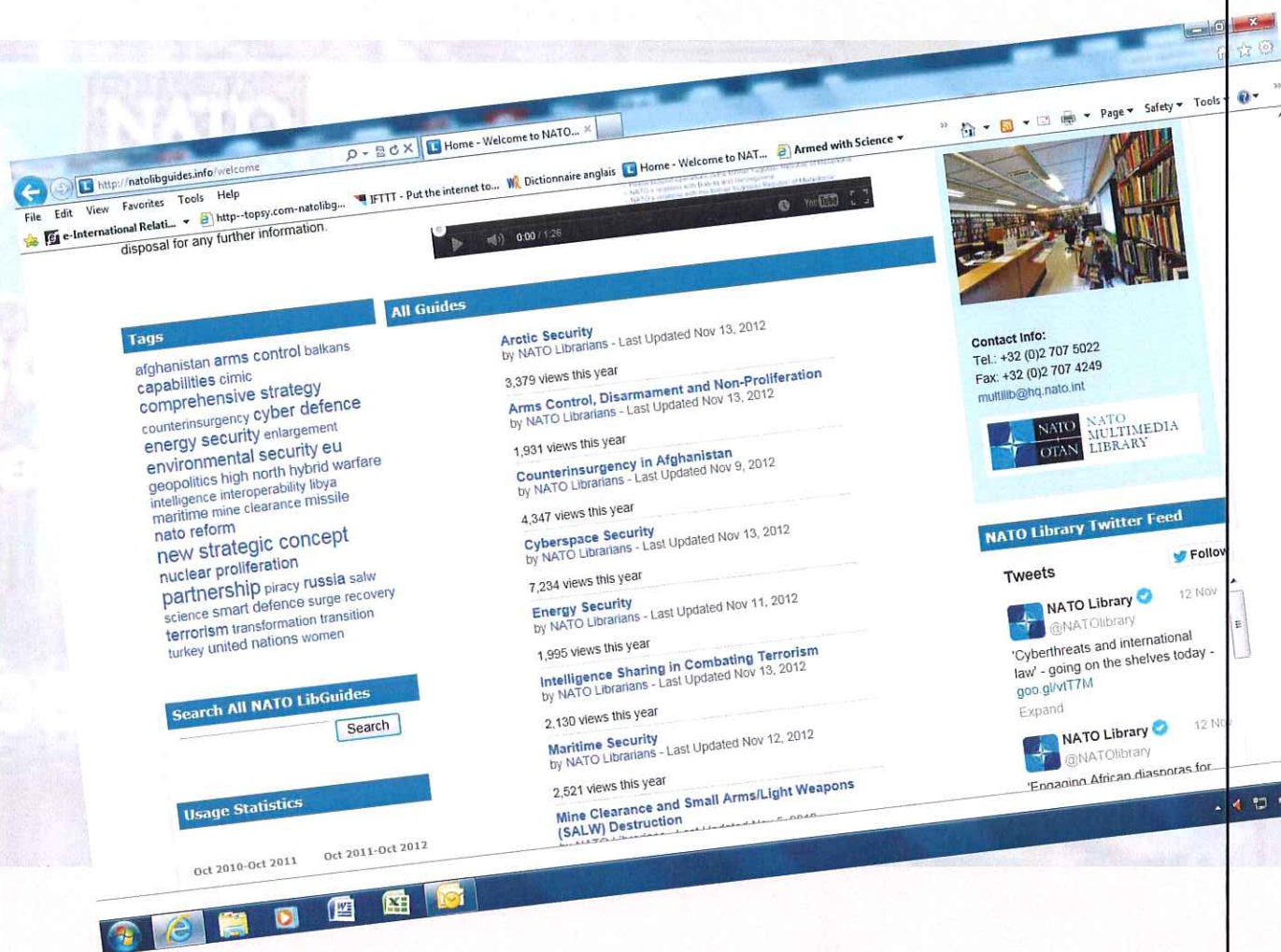
Energy Security Section

...enhancing understanding, protecting energy infrastructures

Assesses and addresses the threats and risks relating to energy infrastructure and supply, and assists the Alliance's preparedness and ability to recover. Consults with partners and tracks technological and environmental developments that affect energy.

NATO LibGuides

<http://natolibguides.info>



A web-based research guide on NATO-related issues:

articles, reports, analyses, multimedia material, on one platform,
accessible to all and constantly updated. All documents and web
articles have been selected by the NATO Librarians.



NATO Multimedia Library

Public Diplomacy Division
Room Nb123

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Fax : +32(0)2 707 4249

E-mail : multilib@hq.nato.int

Internet : <http://www.nato.int/library>

Twitter: <http://twitter.com/NATOlibrary>

Collections

• Books and journals

The Multimedia Library collection focuses on international relations, security and defense, military questions and current world affairs.

Use the Library Catalog to locate books, journal titles and individual articles. You can access the Catalog via the Internet at <http://www.nato.int/library>.

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The Multimedia Library holds an extensive collection of photo and video material taken by free-lance photographers and cameramen and for which NATO has sole copyright. Contact the Assistant (Audiovisual Material) for further details.

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Use the interlibrary loan service to obtain books and journal articles from the Multimedia Library. Ask your local library to send a request to us.

Information Research

Please don't hesitate to send us your information request at: multilib@hq.nato.int

Current Awareness

The following services are available for free on our website (PDF format) : <http://www.nato.int/library>. Print copies of these publications can also be obtained.

- *Acquisitions Lists* : published every month, providing information about new books and other materials acquired by the Multimedia Library.
- *Thematic Bibliographies* : on topics of interest to NATO, published throughout the year.

The following electronic services are available for free on our website : <http://www.nato.int/library>:

- *NATO Alert* : an Internet-based weekly service that helps you select and read the best of literature concerning NATO. Available to NATO staff only – please contact the Multimedia Library for access conditions.
- *LibGuides* : a one-stop shop for busy researchers, available on the Internet at <http://natoguides.info>. These guides direct you to research resources handpicked by the Multimedia Library staff and publicly available on the Internet.

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